

## A.O. Smith 1997 Earnings Increase 68% to \$2.00 Per Share

## Fourth quarter earnings doubled, to \$.56 per share

MILWAUKEE, Wis., Jan. 19 -- A.O. Smith Corporation (NYSE: AOS) today announced 1997 earnings increased 49 percent to \$37.6 million, compared with 1996 earnings of \$25.2 million.

Earnings per share of \$2.00 (diluted) were 68 percent higher than the \$1.19 per share earned in 1996, underscoring the additional benefit of the company's share repurchase program. Sales of \$833 million were \$52 million higher than 1996 sales of \$781 million.

For the fourth quarter, earnings from continuing operations were \$9.7 million or \$.56 per share (diluted), significantly higher than the \$6.0 million or \$.28 per share earned during the same period in 1996. Sales of \$206 million represented a seven percent increase over fourth quarter 1996 sales of \$192 million.

During the fourth quarter, the company completed the sale of its Mexican automotive affiliate, Metalsa, bringing the divestiture of its automotive operations to a conclusion.

"The company was able to achieve its earnings objectives despite recurring challenges in several of our major markets," Robert J. O'Toole, chairman and chief executive officer, observed. "The acquisition of UPPCO, reductions in general and administrative expense and higher interest income contributed to the significant improvement in earnings."

Sales in the Electric Motor Technologies platform increased nearly 16 percent to a record \$391 million. The March 31 acquisition of UPPCO, a manufacturer of subfractional horsepower electric motors, added approximately \$57 million to 1997 sales. The company was able to overcome a nearly 10 percent decline in the domestic air conditioning industry, with sales of fractional horsepower and hermetic motors approximately the same as in the prior year. Operating profits were moderately higher than 1996 due to contributions from the UPPCO acquisition.

Water Systems Technologies' sales of \$287 million were slightly lower than 1996 sales of \$291 million. Higher sales of commercial water heaters and boilers were offset by second-half weakness in the residential water heater market. 1997 marked the sixth consecutive year that A.O. Smith has increased its sales in the important commercial water heating market segment. Profits were essentially unchanged compared with 1996.

Sales of the Storage and Fluid Handling Technologies platform of \$155 million were slightly higher than 1996 sales of \$153 million. Improved performance by the Smith Fiberglass unit was partially offset by lower sales of liquid storage tanks. Operating profits were essentially flat in 1997.

The company also announced that its Board of Directors approved an authorization to repurchase an additional \$50 million of its Common Stock and Class A Common Stock. The company reported that it has nearly completed the previous authorization to repurchase \$80 million of common stock granted on June 10, 1997. Since the inception of the program in January of last year, the company has repurchased approximately 4.9 million shares for \$181 million, representing 23 percent of the total shares outstanding. As of January 19, 1998, there were 16.2 million shares of Common Stock and Class A Common Stock issued and outstanding.

The Board of Directors also today declared a regular quarterly cash dividend of \$.17 per share on Common Stock and Class A Common Stock. The dividend is payable February 17 to shareholders of record January 31, 1998.

A.0. Smith Corporation is a diversified manufacturer with headquarters in Milwaukee, Wis. Its major product lines include fractional horsepower, subfractional horsepower, and hermetic electric motors; residential and commercial water heaters; industrial storage tanks; and fiberglass reinforced plastic pipe.

A.O. SMITH CORPORATION	N AND SUB	SIDIARIES			
(condensed consolidated financial statements					
\$000 omitted except per share data)					
Statement of Earnings					
	Three M	lonths ende	ed Yea	ar ended	
Continuing	Dece	mber 31	Dec	ember 31	
Sales	1997	1996	1997	1996	
Electric Motor Technologies	\$91,970	\$73,094	\$390,749	\$337,138	

Water Systems Technologies	76,240	79,943	287,458	291,281
Storage & Fluid Handling Technologie			154,730	-
Net Sales	205,787	191,814	832,937	781,193
Costs and Expenses	165 401	150 546		<b>C14</b> 010
Cost of Products Sold	165,421	150,546		
Selling, General and Administrative Interest Expense	-	25,734 2,231	106,999 7,762	-
Interest Income		(153)		
Other Expense		2,192		5,629
Tax Provision		3,848		17,080
Total Costs and Expenses				
Earnings Before Equity in	,	- ,	- <b>,</b>	- ,
Loss of Joint Ventures	10,524	7,416	40,297	29,143
Equity in Loss of Joint Ventures			(2,744)	(3,894)
Earnings from Continuing Operations	9,745	6,031	37,553	25,249
Discontinued				
Earnings from Operations (less relat	ted			
income tax (1997 – \$0 & \$7,698;				
1996 - \$4,880 & \$19,988))		10,778	15,231	40,168
Gain on Disposition (less related in			101 046	
tax of \$13,482 & \$71,538)	6,430		•	
Net Earnings		\$16,809	\$153,830	\$65,417
Basic Earnings Per Share of Common S Continuing Operations	\$0.58	\$0.29	\$2.04	\$1.21
Discontinued Operations	\$0.38 \$0.38			•
Net Earnings	\$0.96		\$8.35	\$3.13
Average Common Shares	Ç0.90	Q0.00	ç0.55	φ <b>3.</b> ±5
	268 20.92	9.264 18	,422,871 2	0.922.195
Diluted Earnings Per Share of Common		- ,	,, •	-,,
Continuing Operations		\$0.28	\$2.00	\$1.19
Discontinued Operations	\$0.37	\$0.51	\$6.19	\$1.90
Net Earnings	\$0.93	\$0.79	\$8.19	\$3.09
Average Common Shares				
Outstanding 17,278,6	684 21,20	0,534 18	,794,190 2	1,156,193
		NT		
A.O. SMITH ( STATEMENT OF				
STATEMENT OF	CASH FLOW	5	Year Ended	I
			December 3	
		199		.996
Operating Activities				
Continuing				
Net earnings		\$37,5	53 \$25,	249
Adjustments to reconcile net earning	gs			
to net cash provided by operating a	activities	:		
Depreciation & amortization		26,28		601
Deferred income taxes		(2,20		345)
Equity in loss of joint ventures		2,74	-	894
Net change in current assets and 1:				320
Net change in noncurrent assets and	d liabilit			083
Other		1,49	-	630
Cash Provided by Operating Activitie	es	80,24	±8 80,	432
Investing Activities Capital expenditures		(44,88	36) (27	804)
Capitalized purchased software cost	ts	(1,29		567)
Investment in joint ventures		(13,7)		147)
Acquisition of business (net of cas	sh acquire			111)
Cash Used by Investing Activities		(120,81		629)
Cash Flow Provided / (Used) by Cont:	inuing		, ()	
Operations before Financing Activit	-	(40,5	70) 23,	803
Discontinued				
Coch Dravidad ( (ucod) by anomating		og (106 1°	110	C A A

Cash Provided / (used) by operating activities (106,132) 113,644

Cash used by investing activities	(52,456)	(177,116)
Proceeds from disposition	773,090	
Tax payments associated with disposition	(106,039)	
Cash Flow Provided / (Used) by Discontinued		
Operations before Financing Activities	508,463	(63,472)
Financing Activities		
Long-term debt incurred		58,507
Long-term debt retired	(143,816)	(4,000)
Purchase of common stock held in treasury	(176,550)	
Proceeds from common stock options exercised	3,757	539
Tax benefit from exercise of stock options	884	28
Dividends paid	(12,677)	(13,807)
Cash Provided/(Used) by Financing Activities	(328,402)	41,267
Net increase in cash and cash equivalents	139,491	1,598
Cash and cash equivalents - beginning of period	6,405	4,807
Cash and Cash Equivalents - End of Period	\$145,896	\$6,405
A.O. SMITH CORPORATION		

Balance Sheet

Balance Sheet		
I	December 31	December 31
	1997	1996
ASSETS:		
Cash and cash equivalents	\$145,896	\$6,405
Receivables	126,232	121,571
Inventories	79,049	80,445
Deferred income taxes	11,849	12,416
Other current assets	2,702	4,537
Total Current Assets	365,728	225,374
Net property, plant and equipment	207,756	182,600
Investments in and advances to joint ventures	25,605	14,579
Prepaid pension asset	37,468	46,628
Goodwill	51,783	6,540
Other assets	28,176	37,777
Net long-term assets - discontinued operations	s	357,654
Total Assets	\$716,516	\$871,152
LIABILITIES AND STOCKHOLDERS' EQUITY:		
Trade payables	\$61,299	\$66,514
Accrued payroll and benefits	26,397	27,362
Product warranty	7,972	7,563
Income taxes	6,607	1,351
Long-term debt due within one year	5,590	11,932
Other current liabilities	13,556	7,228
Net current liabilities - discontinued operati	ions 6,461	2,602
Total Current Liabilities	127,882	124,552
Long-term debt	100,972	238,446
Product warranty	18,349	17,109
Other liabilities	24,410	18,135
Deferred income taxes	28,442	31,271
Postretirement benefit obligation	16,756	17,000
Stockholders' equity	399,705	424,639
Total Liabilities and Stockholders' Equity	\$716,516	\$871,152