### **SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549	

### FORM 8-K

#### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported):

April 15, 2004

# A. O. Smith Corporation

(Exact name of registrant as specified in its charter)

Delaware	1-475	39-0619790
(State or Other Jurisdiction of Incorporation)	(Commission File Number)	(I.R.S. Employer Identification No.)
	P.O. Box 245008, Milwaukee, Wisconsin 53224-9508	
	(Address of principal executive offices, including zip code)	
	(414) 359-4000	
	(Registrant's telephone number, including area code)	

Item 7. Financial Statements and Exhibits

- (a) Not applicable.
- b) Not applicable.

Date: April 15, 2004

- (c) Exhibits. The following exhibit is being filed herewith:
- 99) News Release of A. O. Smith Corporation, dated April 15, 2004.

Item 12. Results of Operations and Financial Condition

On April 15, 2004, A. O. Smith Corporation ("the Company") issued a news release announcing the Company's results for the quarter ended March 31, 2004. A copy of the Company's news release is attached as Exhibit 99 to this Current Report on Form 8-K (this "Current Report") and is incorporated by reference herein.

## **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## A. O. SMITH CORPORATION

By: /s/ Kenneth W. Krueger Kenneth W. Krueger Senior Vice President and Chief Financial Officer

# A. O. SMITH CORPORATION

Exhibit Index to Current Report on Form 8-K Dated April 15, 2004.

Exhib it

Number <u>Description</u>

99 News Release of A. O. Smith Corporation, dated April 15, 2004.

#### A. O. SMITH CORPORATON

For further information contact:

**NEWS RELEASE** 

MEDIA INQUIRIES: Edward J. O'Connor 414-359-4100 ANALYST/INVESTOR INQUIRIES: Craig Watson 414-359-4009 A. O. Smith Corporation P.O. Box 245008 Milwaukee, WI 53224-9508 414-359-4000 NYSE: AOS

# FOR IMMEDIATE RELEASE April 15, 2004

#### A. O. Smith announces first quarter earnings of \$.36 per share

**Milwaukee, Wis.** — A. O. Smith Corporation (AOS-NYSE) today announced first quarter earnings of \$10.8 million or \$.36 per share compared with first quarter 2003 earnings of \$13.7 million or \$.46 per share.

Revenues for the quarter ended March 31 increased approximately seven percent to \$416.5 million when compared with revenues of \$387.9 million for the same period last year.

"Both of our operating units were faced with higher-than-expected cost increases, particularly for steel," Robert J. O'Toole, chairman and chief executive officer, observed.

"In addition, our Water Systems unit experienced manufacturing inefficiencies, logistics cost increases, and an adjustment to inventory that were caused by multiple conversion programs," O'Toole continued.

"The company has announced price increases to help offset the higher steel costs, but these price increases will not have an impact until the latter half of the second quarter. We will continue to closely monitor steel and other costs and initiate appropriate pricing actions as necessary."

#### **Electrical Products**

Electric motor sales were \$223.6 million in the first quarter, about five percent higher than in the first quarter of 2003. Sales increased in all served markets except heating, ventilation, and air conditioning (HVAC), which declined five percent due to the loss of a sales contract by an OEM customer.

Operating earnings of \$17.1 million were slightly lower than the same period last year. Higher costs for steel and freight more than offset cost savings related to the company's repositioning program.

#### **Water Systems**

Water Systems first quarter sales of \$192.9 million were 10 percent higher than sales in the first quarter of 2003. Improved revenue for residential water heaters due to the launch of new products to address regulatory standards changes and higher sales in China contributed to the sales increase.

Operating profit declined to \$8.8 million from the \$12.0 million earned in the first quarter of last year. The operating profit decrease resulted from manufacturing inefficiencies, logistics cost increases and an adjustment to inventory caused by the conversion of residential water heaters to meet new efficiency standards, standardization of the A. O. Smith and State residential product lines, relocation of production between the Ashland City, Tenn., and McBee, S. C., plants, and an information systems conversion.

#### Company discussed outlook

"The announced price increases will help offset the higher steel costs, but those increases do not take effect until later in the second quarter. We also believe the operating issues related to the conversion programs at Water Systems will moderate as this quarter progresses, but we do not expect to eliminate the issue until quarter-end," O'Toole said.

"Consequently, we expect second quarter earnings will range between \$.50 and \$.54 per share compared with the \$.67 per share earned in the second quarter last year. And, as a result of lower first quarter earnings and the decrease in the second quarter estimate, the company earlier this month lowered its full-year forecast to between \$1.90 and \$2.00 per share."

A. O. Smith Corporation will broadcast a live conference call today at 10:00 a.m. (Eastern Time). The call can be heard on the company's web site, <a href="https://www.aosmith.com">www.aosmith.com</a>. An audio replay of the call will be available on the company's web site after the live event.

#### Forward-looking statements

This release contains statements that we believe are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements generally can be identified by the use of words such as "may," "will," "expect," "intend," "estimate," "anticipate," "believe,"

"continue," or words of similar meaning. These forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those anticipated as of the date of this release. Factors that could cause such a variance include the following: instability in the company's electric motor and water products markets; inability to generate the synergistic cost savings from the acquisition of State Industries; the inability to implement cost-reduction programs; adverse changes in general economic conditions; significant increases in raw material prices; competitive pressures on the company's businesses; and the potential that assumptions on which the company based its expectations are inaccurate or will prove to be incorrect.

Forward-looking statements included in this press release are made only as of the date of this release, and the company is under no obligation to update these statements to reflect subsequent events or circumstances. All subsequent written and oral forward-looking statements attributed to the company, or persons acting on its behalf, are qualified entirely by these cautionary statements.

A. O. Smith Corporation, with headquarters in Milwaukee, Wis., is one of North America's largest manufacturers of electric motors, with a comprehensive line of hermetic motors, fractional horsepower alternating current (AC) and direct current (DC) motors, and integral horsepower motors, as well as one of North America's largest manufacturers of residential and commercial water heating equipment. The company employs approximately 17,000 people worldwide.

## A. O. SMITH CORPORATION AND SUBSIDIARIES

(condensed consolidated financial statements — dollars in millions, except per share data)

## **Statement of Earnings**

		onths ended rch 31	
	 2004		2003
Electrical Products Water Systems	\$ 223.6 192.9	\$	213.1 174.8
Net sales	416.5		387.9
Cost of products sold	338.3		309.7
Gross profit	 78.2		78.2
Selling, general and administrative Interest expense Other expense	58.6 3.2 0.2		54.1 2.9 0.3
Tax provision	16.2 5.4		20.9 7.2
Net Earnings	\$ 10.8	\$	13.7
Net Earnings Per Share of Common Stock (Diluted)	\$ 0.36	\$	0.46
Average Common Shares Outstanding (000's omitted)	29,912		29,522

# A. O. SMITH CORPORATION Balance Sheet

(dollars in millions)

		March 31 2004	December 31 2003	
ASSETS:		_		
Cash and cash equivalents	\$	8.1	\$	18.7
Receivables		289.1		236.7
Inventories		246.9		247.0
Deferred income taxes		10.4		14.3
Other current assets		42.0		31.0
Total Current Assets		596.5		547.7
Net property, plant and equipment		354.8		358.7
Goodwill and other intangibles		311.8		310.9
Other assets		64.2		62.6
Total Assets	\$	1,327.3	\$	1,279.9

# LIABILITIES AND STOCKHOLDERS' EQUITY:

Short-term debt Trade payables Accrued payroll and benefits Product warranty Long-term debt due within one year Other current liabilities	\$ 111.8 163.6 28.4 18.9 8.6 41.9	\$ 96.8 144.5 30.5 18.9 8.6 39.3
Total Current Liabilities	373.2	338.6
Long-term debt Other liabilities	167.9 104.2	170.1 105.5
Pension liability Deferred income taxes	59.8 29.6	61.6 27.9
Stockholders' equity	 592.6	 576.2
Total Liabilities and Stockholders' Equity	\$ 1,327.3	\$ 1,279.9

# A. O. SMITH CORPORATION STATEMENT OF CASH FLOWS

(dollars in millions)

		Three Months ended March 31		
	2004		2003	
Operating Activities				
Continuing Net earnings	\$ 10.8	3 \$	13.7	
Adjustments to reconcile net earnings				
to net cash provided by operating activities:				
Depreciation & amortization	13.3	<b>}</b>	12.8	
Net change in current assets and liabilities	(33.		(36.0)	
Net change in noncurrent assets and liabilities	(1.6	•	(0.2)	
Other	(0.8		(1.0)	
Cash Used in Operating Activities	(11.8	3)	(10.7)	
Investing Activities				
Capital expenditures	(9.6	5)	(5.4)	
Cash Used in Investing Activities	(9.	- <u></u> 5)	(5.4)	
Financing Activities Short-term debt incurred (retired) - net	15.0			
Long-term debt incurred	19.0	,	16.5	
Long-term debt retired	(2.2	)	(2.1)	
Other stock transactions	2.		(2.1)	
Dividends paid	(4.4		(4.1)	
Cash Provided by Financing Activities	11.0	)	10.3	
<u>Discontinued</u> Cash Provided by (Used in) Discontinued Operations	(0.3	2)	0.5	
Net decrease in cash and cash equivalents	(10.	9	(5.3)	
Cash and cash equivalents - beginning of period	18.7		32.8	
Cash and Cash Equivalents - End of Period	\$ 8.	. \$	27.5	

# A. O. SMITH CORPORATION AND SUBSIDIARIES

# **Business Segments**

(dollars in millions)

## Three Months ended March 31

	 2004		2003
Net sales Electrical Products Water Systems	\$ 223.6 192.9	\$	213.1 174.8
	\$ 416.5	\$	387.9
Operating earnings Electrical Products Water Systems	\$ 17.1 8.8 25.9	\$	17.7 12.0 29.7
Corporate expenses Interest expense	(6.5) (3.2)		(5.9) (2.9)
Earnings before income taxes	16.2	-	20.9
Provision for income taxes	(5.4)		(7.2)
Net earnings	\$ 10.8	\$	13.7